# Appendix 4G

# Key to Disclosures Corporate Governance Council Principles and Recommendations

Name of entity

Irongate Group

ABN/ARBN

Financial year ended:

Irongate Funds Management Limited (ACN 071 514 246) as responsible entity of Irongate Property Fund I (ARSN 162 067 736) and Irongate Property Fund II (ARSN 644 081 309) together the Irongate Group	31 March 2022
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Our corporate governance statement<sup>1</sup> for the period above can be found at.<sup>2</sup>

- These pages of our annual report:
- This URL on our website:

https://irongategroup.com.au/corporate

The Corporate Governance Statement is accurate and up to date as at *10 May 2022* and has been approved by the board.

The annexure includes a key to where our corporate governance disclosures can be located.<sup>3</sup>

Date: 10 May 2022

Name of authorised officer authorising lodgement:

Lucy Spenceley, Company Secretary

<sup>&</sup>lt;sup>1</sup> "Corporate governance statement" is defined in Listing Rule 19.12 to mean the statement referred to in Listing Rule 4.10.3 which discloses the extent to which an entity has followed the recommendations set by the ASX Corporate Governance Council during a particular reporting period.

Listing Rule 4.10.3 requires an entity that is included in the official list as an ASX Listing to include in its annual report either a corporate governance statement that meets the requirements of that rule or the URL of the page on its website where such a statement is located. The corporate governance statement must disclose the extent to which the entity has followed the recommendations set by the ASX Corporate Governance Council during the reporting period. If the entity has not followed a recommendation for any part of the reporting period, its corporate governance statement must separately identify that recommendation and the period during which it was not followed and state its reasons for not following the recommendation and what (if any) alternative governance practices it adopted in lieu of the recommendation during that period.

Under Listing Rule 4.7.4, if an entity chooses to include its corporate governance statement on its website rather than in its annual report, it must lodge a copy of the corporate governance statement with ASX at the same time as it lodges its annual report with ASX. The corporate governance statement must be current as at the effective date specified in that statement for the purposes of Listing Rule 4.10.3.

Under Listing Rule 4.7.3, an entity must also lodge with ASX a completed Appendix 4G at the same time as it lodges its annual report with ASX. The Appendix 4G serves a dual purpose. It acts as a key designed to assist readers to locate the governance disclosures made by a listed entity under Listing Rule 4.10.3 and under the ASX Corporate Governance Council's recommendations. It also acts as a verification tool for listed entities to confirm that they have met the disclosure requirements of Listing Rule 4.10.3.

The Appendix 4G is not a substitute for, and is not to be confused with, the entity's corporate governance statement. They serve different purposes and an entity must produce each of them separately.

 $<sup>^2</sup>$  Tick whichever option is correct and then complete the page number(s) of the annual report, or the URL of the web page, where your corporate governance statement can be found. You can, if you wish, delete the option which is not applicable.

<sup>&</sup>lt;sup>3</sup> Throughout this form, where you are given two or more options to select, you can, if you wish, delete any option which is not applicable and just retain the option that is applicable. If you select an option that includes "<u>OR</u>" at the end of the selection and you delete the other options, you can also, if you wish, delete the "<u>OR</u>" at the end of the selection. See notes 4 and 5 below for further instructions on how to complete this form.

# ANNEXURE - KEY TO CORPORATE GOVERNANCE DISCLOSURES

Corpo	rate Governance Council recommendation	Where a box below is ticked, <sup>4</sup> we have followed the recommendation <u>in full</u> for the <u>whole</u> of the period above. We have disclosed this in our Corporate Governance Statement:	Where a box below is ticked, we have NOT followed the recommendation in full for the whole of the period above. Our reasons for not doing so are: <sup>5</sup>
PRINC	CIPLE 1 - LAY SOLID FOUNDATIONS FOR MANAGEMENT AND O	/ERSIGHT	
1.1	<ul> <li>A listed entity should have and disclose a board charter setting out:</li> <li>(a) the respective roles and responsibilities of its board and management; and</li> <li>(b) those matters expressly reserved to the board and those delegated to management.</li> </ul>	and we have disclosed a copy of our board charter at: <u>https://irongategroup.com.au/corporate</u>	<ul> <li>set out in our Corporate Governance Statement <u>OR</u></li> <li>we are an externally managed entity and this recommendation is therefore not applicable</li> </ul>
1.2	<ul> <li>A listed entity should:</li> <li>(a) undertake appropriate checks before appointing a director or senior executive or putting someone forward for election as a director; and</li> <li>(b) provide security holders with all material information in its possession relevant to a decision on whether or not to elect or re-elect a director.</li> </ul>		<ul> <li>set out in our Corporate Governance Statement <u>OR</u></li> <li>we are an externally managed entity and this recommendation is therefore not applicable</li> </ul>
1.3	A listed entity should have a written agreement with each director and senior executive setting out the terms of their appointment.		<ul> <li>set out in our Corporate Governance Statement <u>OR</u></li> <li>we are an externally managed entity and this recommendation is therefore not applicable</li> </ul>
1.4	The company secretary of a listed entity should be accountable directly to the board, through the chair, on all matters to do with the proper functioning of the board.		<ul> <li>set out in our Corporate Governance Statement <u>OR</u></li> <li>we are an externally managed entity and this recommendation is therefore not applicable</li> </ul>

<sup>&</sup>lt;sup>4</sup> Tick the box in this column only if you have followed the relevant recommendation in <u>full</u> for the <u>whole</u> of the period above. Where the recommendation has a disclosure obligation attached, you must insert the location where that disclosure has been made, where indicated by the line with "*insert location*" underneath. If the disclosure in question has been made in your corporate governance statement, you need only insert "our corporate governance statement". If the disclosure has been made in your annual report, you should insert the page number(s) of your annual report (eg "pages 10-12 of our annual report"). If the disclosure has been made or can be accessed (eg "www.entityname.com.au/corporate governance/charters/").

<sup>&</sup>lt;sup>5</sup> If you have followed all of the Council's recommendations in full for the whole of the period above, you can, if you wish, delete this column from the form and re-format it.

Corp	orate Governance Council recommendation	Where a box below is ticked, <sup>4</sup> we have followed the recommendation <u>in full</u> for the <u>whole</u> of the period above. We have disclosed this in our Corporate Governance Statement:	Where a box below is ticked, we have NOT followed the recommendation in full for the whole of the period above. Our reasons for not doing so are: <sup>5</sup>
1.5	<ul> <li>A listed entity should: <ul> <li>(a) have and disclose a diversity policy;</li> <li>(b) through its board or a committee of the board set measurable objectives for achieving gender diversity in the composition of its board, senior executives and workforce generally; and</li> <li>(c) disclose in relation to each reporting period: <ul> <li>(1) the measurable objectives set for that period to achieve gender diversity;</li> <li>(2) the entity's progress towards achieving those objectives; and</li> <li>(3) either: <ul> <li>(A) the respective proportions of men and women on the board, in senior executive positions and across the whole workforce (including how the entity has defined "senior executive" for these purposes); or</li> <li>(B) if the entity is a "relevant employer" under the Workplace Gender Equality Indicators", as defined in and published under that Act.</li> </ul> </li> <li>If the entity was in the S&amp;P / ASX 300 Index at the commencement of the reporting period, the measurable objective for achieving gender diversity in the composition of its board should be to have not less than 30% of its directors of each gender within a specified period.</li> </ul> </li> </ul></li></ul>	And we have disclosed a copy of our diversity policy at: https://irongategroup.com.au/corporate and we have disclosed the information referred to in paragraph (c) at: https://irongategroup.com.au/results-reports in the Governance section of our Sustainability Report and if we were included in the S&P / ASX 300 Index at the commencement of the reporting period our measurable objective for achieving gender diversity in the composition of its board of not less than 30% of its directors of each gender within a specified period.	<ul> <li>set out in our Corporate Governance Statement <u>OR</u></li> <li>we are an externally managed entity and this recommendation is therefore not applicable</li> </ul>

Corpo	rate Governance Council recommendation	Where a box below is ticked, <sup>4</sup> we have followed the recommendation <u>in full</u> for the <u>whole</u> of the period above. We have disclosed this in our Corporate Governance Statement:	Where a box below is ticked, we have NOT followed the recommendation in full for the whole of the period above. Our reasons for not doing so are: <sup>5</sup>
1.6	<ul> <li>A listed entity should:</li> <li>(a) have and disclose a process for periodically evaluating the performance of the board, its committees and individual directors; and</li> <li>(b) disclose for each reporting period whether a performance evaluation has been undertaken in accordance with that process during or in respect of that period.</li> </ul>	And we have disclosed the evaluation process referred to in paragraph (a) at: <u>https://irongategroup.com.au/corporate</u> in our Corporate Governance Statement and whether a performance evaluation was undertaken for the reporting period in accordance with that process at: <u>https://irongategroup.com.au/results-reports</u> in the Governance section of our Sustainability Report	<ul> <li>set out in our Corporate Governance Statement <u>OR</u></li> <li>we are an externally managed entity and this recommendation is therefore not applicable</li> </ul>
1.7	<ul> <li>A listed entity should:</li> <li>(a) have and disclose a process for evaluating the performance of its senior executives at least once every reporting period; and</li> <li>(b) disclose for each reporting period whether a performance evaluation has been undertaken in accordance with that process during or in respect of that period.</li> </ul>	Image: Second system         Image: Second system	<ul> <li>set out in our Corporate Governance Statement <u>OR</u></li> <li>we are an externally managed entity and this recommendation is therefore not applicable</li> </ul>

Corpor	ate Governance Council recommendation	Where a box below is ticked, <sup>4</sup> we have followed the recommendation <u>in full</u> for the <u>whole</u> of the period above. We have disclosed this in our Corporate Governance Statement:	Where a box below is ticked, we have NOT followed the recommendation in full for the whole of the period above. Our reasons for not doing so are: <sup>5</sup>
PRINCI	PLE 2 - STRUCTURE THE BOARD TO BE EFFECTIVE AND ADD	VALUE	
2.1	<ul> <li>The board of a listed entity should:</li> <li>(a) have a nomination committee which: <ul> <li>(1) has at least three members, a majority of whom are independent directors; and</li> <li>(2) is chaired by an independent director, and disclose:</li> <li>(3) the charter of the committee; and</li> <li>(5) as at the end of each reporting period, the number of times the committee met throughout the period and the individual attendances of the members at those meeting; or</li> </ul> </li> <li>(b) if it does not have a nomination committee, disclose that fact and the processes it employs to address board succession issues and to ensure that the board has the appropriate balance of skills, knowledge, experience, independence and diversity to enable it to discharge its duties and responsibilities effectively.</li> </ul>	Image: Second system       Image: Second system         Image: Second	<ul> <li>set out in our Corporate Governance Statement <u>OR</u></li> <li>we are an externally managed entity and this recommendation is therefore not applicable</li> </ul>
2.2	A listed entity should have and disclose a board skills matrix setting out the mix of skills that the board currently has or is looking to achieve in its membership.	and we have disclosed our board skills matrix at: <u>https://irongategroup.com.au/corporate</u> in our Corporate Governance Statement	<ul> <li>set out in our Corporate Governance Statement <u>OR</u></li> <li>we are an externally managed entity and this recommendation is therefore not applicable</li> </ul>

Corpor	ate Governance Council recommendation	Where a box below is ticked, <sup>4</sup> we have followed the recommendation in full for the whole of the period above. We have disclosed this in our Corporate Governance Statement:         Image: the state of the disclosed the names of the directors considered by the board to be independent directors at:         https://irongategroup.com.au/results-reports         in the Governance section of our Sustainability Report         and, where applicable, the information referred to in paragraph (b) at:         N/A         and the length of service of each director at:         https://irongategroup.com.au/results-reports         in the Governance section of our Sustainability Report	Where a box below is ticked, we have NOT followed the recommendation in full for the whole of the period above. Our reasons for not doing so are: <sup>5</sup> set out in our Corporate Governance Statement
2.3	<ul> <li>A listed entity should disclose:</li> <li>(a) the names of the directors considered by the board to be independent directors;</li> <li>(b) if a director has an interest, position, affiliation or relationship of the type described in Box 2.3 but the board is of the opinion that it does not compromise the independence of the director, the nature of the interest, position or relationship in question and an explanation of why the board is of that opinion; and</li> <li>(c) the length of service of each director.</li> </ul>		
2.4	A majority of the board of a listed entity should be independent directors.		<ul> <li>set out in our Corporate Governance Statement <u>OR</u></li> <li>we are an externally managed entity and this recommendation is therefore not applicable</li> </ul>
2.5	The chair of the board of a listed entity should be an independent director and, in particular, should not be the same person as the CEO of the entity.		<ul> <li>set out in our Corporate Governance Statement <u>OR</u></li> <li>we are an externally managed entity and this recommendation is therefore not applicable</li> </ul>
2.6	A listed entity should have a program for inducting new directors and for periodically reviewing whether there is a need for existing directors to undertake professional development to maintain the skills and knowledge needed to perform their role as directors effectively.		<ul> <li>set out in our Corporate Governance Statement <u>OR</u></li> <li>we are an externally managed entity and this recommendation is therefore not applicable</li> </ul>

Corpor	ate Governance Council recommendation	Where a box below is ticked, <sup>4</sup> we have followed the recommendation <u>in full</u> for the <u>whole</u> of the period above. We have disclosed this in our Corporate Governance Statement:	Where a box below is ticked, we have NOT followed the recommendation in full for the whole of the period above. Our reasons for not doing so are: <sup>5</sup>
PRINC	IPLE 3 - INSTIL A CULTURE OF ACTING LAWFULLY, ETHICALLY	AND RESPONSIBLY	
3.1	A listed entity should articulate and disclose its values.	☑ and we have disclosed our values at: <u>https://irongategroup.com.au/corporate</u>	□ set out in our Corporate Governance Statement
3.2	<ul> <li>A listed entity should:</li> <li>(a) have and disclose a code of conduct for its directors, senior executives and employees; and</li> <li>(b) ensure that the board or a committee of the board is informed of any material breaches of that code.</li> </ul>	and we have disclosed our code of conduct at: https://irongategroup.com.au/corporate	□ set out in our Corporate Governance Statement
3.3	<ul> <li>A listed entity should:</li> <li>(a) have and disclose a whistleblower policy; and</li> <li>(b) ensure that the board or a committee of the board is informed of any material incidents reported under that policy.</li> </ul>	And we have disclosed our whistleblower policy at: https://irongategroup.com.au/corporate	□ set out in our Corporate Governance Statement
3.4	<ul> <li>A listed entity should:</li> <li>(a) have and disclose an anti-bribery and corruption policy; and</li> <li>(b) ensure that the board or committee of the board is informed of any material breaches of that policy.</li> </ul>	And we have disclosed our anti-bribery and corruption policy at: https://irongategroup.com.au/corporate	□ set out in our Corporate Governance Statement

Corporate Governance Council recommendation		Where a box below is ticked, <sup>4</sup> we have followed the recommendation <u>in full</u> for the <u>whole</u> of the period above. We have disclosed this in our Corporate Governance Statement:	Where a box below is ticked, we have NOT followed the recommendation in full for the whole of the period above. Our reasons for not doing so are: <sup>5</sup>
PRINCI	PLE 4 – SAFEGUARD THE INTEGRITY OF CORPORATE REPOR	TS	
4.1	<ul> <li>The board of a listed entity should: <ul> <li>(a) have an audit committee which:</li> <li>(1) has at least three members, all of whom are non-executive directors and a majority of whom are independent directors; and</li> <li>(2) is chaired by an independent director, who is not the chair of the board,</li> <li>and disclose:</li> <li>(3) the charter of the committee;</li> <li>(4) the relevant qualifications and experience of the members of the committee; and</li> <li>(5) in relation to each reporting period, the number of times the committee met throughout the period and the individual attendances of the members at those meetings; or</li> <li>(b) if it does not have an audit committee, disclose that fact and the processes it employs that independently verify and safeguard the integrity of its corporate reporting, including the processes for the appointment and removal of the external auditor and the rotation of the audit engagement partner.</li> </ul> </li> </ul>	Image: Second system       Image: Second system         Image: Second	set out in our Corporate Governance Statement
4.2	The board of a listed entity should, before it approves the entity's financial statements for a financial period, receive from its CEO and CFO a declaration that, in their opinion, the financial records of the entity have been properly maintained and that the financial statements comply with the appropriate accounting standards and give a true and fair view of the financial position and performance of the entity and that the opinion has been formed on the basis of a sound system of risk management and internal control which is operating effectively.		□ set out in our Corporate Governance Statement
4.3	A listed entity should disclose its process to verify the integrity of any periodic corporate report it releases to the market that is not audited or reviewed by an external auditor.		□ set out in our Corporate Governance Statement

Corporate Governance Council recommendation		overnance Council recommendation Where a box below is ticked, <sup>4</sup> we have followed the recommendation <u>in full</u> for the <u>whole</u> of the period above. We have disclosed this in our Corporate Governance Statement:	Where a box below is ticked, we have NOT followed the recommendation in full for the whole of the period above. Our reasons for not doing so are: <sup>5</sup>
PRINC	IPLE 5 – MAKE TIMELY AND BALANCED DISCLOSURE		•
5.1	A listed entity should have and disclose a written policy for complying with its continuous disclosure obligations under listing rule 3.1.		□ set out in our Corporate Governance Statement
5.2	A listed entity should ensure that its board receives copies of all material market announcements promptly after they have been made.		□ set out in our Corporate Governance Statement
5.3	A listed entity that gives a new and substantive investor or analyst presentation should release a copy of the presentation materials on the ASX Market Announcements Platform ahead of the presentation.		□ set out in our Corporate Governance Statement
PRINC	IPLE 6 – RESPECT THE RIGHTS OF SECURITY HOLDERS		
6.1	A listed entity should provide information about itself and its governance to investors via its website.	And we have disclosed information about us and our governance on our website at: <u>https://irongategroup.com.au/corporate</u>	□ set out in our Corporate Governance Statement
6.2	A listed entity should have an investor relations program that facilitates effective two-way communication with investors.		set out in our Corporate Governance Statement
6.3	A listed entity should disclose how it facilitates and encourages participation at meetings of security holders.	and we have disclosed how we facilitate and encourage participation at meetings of security holders at: <u>https://irongategroup.com.au/corporate</u>	□ set out in our Corporate Governance Statement
6.4	A listed entity should ensure that all substantive resolutions at a meeting of security holders are decided by a poll rather than by a show of hands.		□ set out in our Corporate Governance Statement

Corpora	te Governance Council recommendation	Where a box below is ticked, <sup>4</sup> we have followed the recommendation <u>in full</u> for the <u>whole</u> of the period above. We have disclosed this in our Corporate Governance Statement:	Where a box below is ticked, we have NOT followed the recommendation in full for the whole of the period above. Our reasons for not doing so are: <sup>5</sup>
6.5	A listed entity should give security holders the option to receive communications from, and send communications to, the entity and its security registry electronically.		□ set out in our Corporate Governance Statement
PRINCI	PLE 7 – RECOGNISE AND MANAGE RISK		
7.1	<ul> <li>The board of a listed entity should:</li> <li>(a) have a committee or committees to oversee risk, each of which: <ul> <li>(1) has at least three members, a majority of whom are independent directors; and</li> <li>(2) is chaired by an independent director, and disclose:</li> <li>(3) the charter of the committee; and</li> <li>(5) as at the end of each reporting period, the number of times the committee met throughout the period and the individual attendances of the members at those meetings; or</li> </ul> </li> <li>(b) if it does not have a risk committee or committees that satisfy (a) above, disclose that fact and the processes it employs for overseeing the entity's risk management framework.</li> </ul>	Image: Second system       [If the entity complies with paragraph (a):]         and we have disclosed a copy of the charter of the committee at:         https://irongategroup.com.au/corporate         and the information referred to in paragraphs (4) and (5) at:         https://irongategroup.com.au/results-reports         in the Governance section of our Sustainability Report	Set out in our Corporate Governance Statement
7.2	<ul> <li>The board or a committee of the board should:</li> <li>(a) review the entity's risk management framework at least annually to satisfy itself that it continues to be sound and that the entity is operating with due regard to the risk appetite set by the board; and</li> <li>(b) disclose, in relation to each reporting period, whether such a review has taken place.</li> </ul>	<ul> <li>and we have disclosed whether a review of the entity's risk management framework was undertaken during the reporting period at:</li> <li><u>https://irongategroup.com.au/results-reports</u></li> <li>in the Governance section of our Sustainability Report</li> </ul>	□ set out in our Corporate Governance Statement

Corporat	e Governance Council recommendation	Where a box below is ticked, <sup>4</sup> we have followed the recommendation <u>in full</u> for the <u>whole</u> of the period above. We have disclosed this in our Corporate Governance Statement:	Where a box below is ticked, we have NOT followed the recommendation in full for the whole of the period above. Our reasons for not doing so are: <sup>5</sup>
7.3	<ul> <li>A listed entity should disclose:</li> <li>(a) if it has an internal audit function, how the function is structured and what role it performs; or</li> <li>(b) if it does not have an internal audit function, that fact and the processes it employs for evaluating and continually improving the effectiveness of its governance, risk management and internal control processes.</li> </ul>	[If the entity complies with paragraph (a):]     and we have disclosed how our internal audit function is structured     and what role it performs at:     [insert location]     [If the entity complies with paragraph (b):]     and we have disclosed the fact that we do not have an internal audit     function and the processes we employ for evaluating and continually     improving the effectiveness of our risk management and internal     control processes at:     [insert location]	set out in our Corporate Governance Statement Given the size of the business the Audit and Risk Committee is responsible for establishing, reviewing, and monitoring the process of risk management.
7.4	A listed entity should disclose whether it has any material exposure to environmental or social risks and, if it does, how it manages or intends to manage those risks.	Image: Second system       Image: Second system         Image: Second	□ set out in our Corporate Governance Statement

Corpor	ate Governance Council recommendation	Where a box below is ticked, <sup>4</sup> we have followed the recommendation <u>in full</u> for the <u>whole</u> of the period above. We have disclosed this in our Corporate Governance Statement:	Where a box below is ticked, we have NOT followed the recommendation in full for the whole of the period above. Our reasons for not doing so are: <sup>5</sup>
PRINCI	PLE 8 – REMUNERATE FAIRLY AND RESPONSIBLY		
8.1	<ul> <li>The board of a listed entity should:</li> <li>(a) have a remuneration committee which: <ul> <li>(1) has at least three members, a majority of whom are independent directors; and</li> <li>(2) is chaired by an independent director, and disclose:</li> <li>(3) the charter of the committee; and</li> <li>(5) as at the end of each reporting period, the number of times the committee met throughout the period and the individual attendances of the members at those meeting; or</li> </ul> </li> <li>(b) if it does not have a remuneration committee, disclose that fact and the processes it employs for setting the level and composition of remuneration for directors and senior executives and ensuring that such remuneration is appropriate and not excessive.</li> </ul>	Image: Second state in the image is a second state is and the information referred to in paragraphs (4) and (5) at:         https://irongategroup.com.au/results-reports         in the Governance section of our Sustainability Report	<ul> <li>set out in our Corporate Governance Statement <u>OR</u></li> <li>we are an externally managed entity and this recommendation is therefore not applicable</li> </ul>
8.2	A listed entity should separately disclose its policies and practices regarding the remuneration of non-executive directors and the remuneration of executive directors and other senior executives.	<ul> <li>and we have disclosed separately our remuneration policies and practices regarding the remuneration of non-executive directors and the remuneration of executive directors and other senior executives at:</li> <li><u>https://irongategroup.com.au/results-reports</u> in the Remuneration Report in our Annual Report</li> </ul>	<ul> <li>set out in our Corporate Governance Statement <u>OR</u></li> <li>we are an externally managed entity and this recommendation is therefore not applicable</li> </ul>
8.3	<ul> <li>A listed entity which has an equity-based remuneration scheme should:</li> <li>(a) have a policy on whether participants are permitted to enter into transactions (whether through the use of derivatives or otherwise) which limit the economic risk of participating in the scheme; and</li> <li>(b) disclose that policy or a summary of it.</li> </ul>	and we have disclosed our policy on this issue or a summary of it at: <u>https://irongategroup.com.au/corporate</u>	<ul> <li>set out in our Corporate Governance Statement <u>OR</u></li> <li>we do not have an equity-based remuneration scheme and this recommendation is therefore not applicable <u>OR</u></li> <li>we are an externally managed entity and this recommendation is therefore not applicable</li> </ul>

Corpor	rate Governance Council recommendation	Where a box below is ticked, <sup>4</sup> we have followed the recommendation <u>in full</u> for the <u>whole</u> of the period above. We have disclosed this in our Corporate Governance Statement:	Where a box below is ticked, we have NOT followed the recommendation in full for the whole of the period above. Our reasons for not doing so are: <sup>5</sup>
ADDIT	IONAL RECOMMENDATIONS THAT APPLY ONLY IN CERTAIN CA	ASES	
9.1	A listed entity with a director who does not speak the language in which board or security holder meetings are held or key corporate documents are written should disclose the processes it has in place to ensure the director understands and can contribute to the discussions at those meetings and understands and can discharge their obligations in relation to those documents.	and we have disclosed information about the processes in place at:	<ul> <li>set out in our Corporate Governance Statement <u>OR</u></li> <li>we do not have a director in this position and this recommendation is therefore not applicable <u>OR</u></li> <li>we are an externally managed entity and this recommendation is therefore not applicable</li> </ul>
9.2	A listed entity established outside Australia should ensure that meetings of security holders are held at a reasonable place and time.		<ul> <li>set out in our Corporate Governance Statement <u>OR</u></li> <li>we are established in Australia and this recommendation is therefore not applicable <u>OR</u></li> <li>we are an externally managed entity and this recommendation is therefore not applicable</li> </ul>
9.3	A listed entity established outside Australia, and an externally managed listed entity that has an AGM, should ensure that its external auditor attends its AGM and is available to answer questions from security holders relevant to the audit.		<ul> <li>set out in our Corporate Governance Statement <u>OR</u></li> <li>we are established in Australia and not an externally managed listed entity and this recommendation is therefore not applicable</li> <li>we are an externally managed entity that does not hold an AGM and this recommendation is therefore not applicable</li> </ul>
ADDIT	IONAL DISCLOSURES APPLICABLE TO EXTERNALLY MANAGE	D LISTED ENTITIES – N/A	
-	<ul> <li>Alternative to Recommendation 1.1 for externally managed listed entities:</li> <li>The responsible entity of an externally managed listed entity should disclose:</li> <li>(a) the arrangements between the responsible entity and the listed entity for managing the affairs of the listed entity; and</li> <li>(b) the role and responsibility of the board of the responsible entity for overseeing those arrangements.</li> </ul>	and we have disclosed the information referred to in paragraphs (a) and (b) at: 	Set out in our Corporate Governance Statement

Corporate Governance Council recommendation	Where a box below is ticked, <sup>4</sup> we have followed the recommendation <u>in full</u> for the <u>whole</u> of the period above. We have disclosed this in our Corporate Governance Statement:	Where a box below is ticked, we have NOT followed the recommendation in full for the whole of the period above. Our reasons for not doing so are: <sup>5</sup>
- Alternative to Recommendations 8.1, 8.2 and 8.3 for externally managed listed entities: An externally managed listed entity should clearly disclose the terms governing the remuneration of the manager.	and we have disclosed the terms governing our remuneration as manager of the entity at: [insert location]	□ set out in our Corporate Governance Statement



# Corporate Governance Statement

10 May 2022

Irongate Group

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# 1. CORPORATE GOVERNANCE STATEMENT

### Our commitment to corporate governance

Irongate Group comprises two Australian domiciled real estate investment trusts, Irongate Property Fund I and Irongate Property Fund II (together, the **Fund** or **IAP**), the units in which are stapled together. The Fund is dual primary listed on the Johannesburg Stock Exchange (**JSE**) and the Australian Securities Exchange (**ASX**). The Fund must comply with the ASX Listing Rules, the listing requirements of the JSE (**JSE Listings Requirements**), the Corporate Governance Principles and Recommendations (4th Edition) published in February 2019 by the ASX Corporate Governance Council (**ASX Corporate Governance Principles**) and the King IV Code principles (**King IV**) which outline the corporate governance guidelines that apply to all JSE listed entities.

The Responsible Entity is Irongate Funds Management Limited (**RE**). The RE's role is defined by the Fund's constitution (**Constitution**), the Corporations Act 2001 (Cwth) (**Corporations Act**), the Corporations Regulations 2001 (Cwth) (**Corporations Act**), and the general law.

The board of directors of the RE (**Board**) recognises the importance of corporate governance in achieving the investment objectives of the Fund and discharging its responsibilities to all stakeholders of the Fund. The governance framework, as summarised in this Corporate Governance Statement, has been designed to ensure that the Fund is effectively managed, the statutory obligations are met, and that a culture of corporate integrity is reinforced.

This Corporate Governance Statement provides a summary of the key governance practices in place and (unless stated otherwise) for the Fund against both the ASX Corporate Governance Principles and King IV.

The RE's key corporate policies can be found on its website www.irongategroup.com.au

### PART A - ASX CORPORATE GOVERNANCE PRINCIPLES

Principle	Comments
Principle 1 – Lay solid foundations for manageme	ent and oversight
ASX Corporate Governance Principle 1.1	Those functions and responsibilities reserved to the Board are set out in the Board Charter, which is available to view at www.irongategroup.com.au
A listed entity should have and disclose a board charter setting out:	and which complies with ASX Corporate Governance Principle 1.1.
(a) the respective roles and responsibilities of its board and management; and	Subject to appropriate Board oversight of the Fund, those RE executives and senior managers that have responsibility for the business activities of the Fund have delegated authority to make decisions in respect of the day- to-day management of the Fund and its assets. This includes appointment of advisers, approvals of asset business plans, budgets, capital
(b) those matters expressly reserved to the board and those delegated to management.	expenditure and hedging (within approved hedging policy).

ASX Corporate Governance Principle 1.2	Such checks as the Board considers appropriate in the circumstances are
A listed entity should:	made before appointing a person as a director.
<ul> <li>(a) undertake appropriate checks before appointing a person, or putting forward to securityholders a candidate for election as a director; and</li> <li>(b) provide securityholders with all material information in its possession relevant to a decision on whether or not to elect or re-elect a director.</li> </ul>	In considering the appointment of a new director, the nomination and remuneration committee of the Board may engage the services of an external executive search firm to identify suitable candidates for consideration. They may also carry out appropriate reference and background checks. At the time a candidate's nomination for election is being put forward for approval by securityholders at an annual general meeting, all material information in the RE's possession that the Board considers relevant to the candidate's election as a director will be provided to securityholders in therelevant notice of meeting.
ASX Corporate Governance Principle 1.3	The current non-executive directors have each signed a letter setting out the terms of their appointment. The letter covers, among other matters:
A listed entity should have a written agreement with each director and senior executive setting out the terms of their appointment.	<ul> <li>the roles and responsibilities of the Board and each of its committees;</li> </ul>
	• expectations of the time commitment to be made by directors in serving on the Board and its committees, and of their participation in an annual review of the Board, its committees and individual directors;
	• requirements with respect to the disclosure of Directors' interests;
	<ul> <li>the confidentiality of all non-public information obtained during the director's appointment;</li> </ul>
	• the fees payable to the directors; and
	• other key policies that directors are required to comply with, such as the Personal Account Dealing and Trading Policy.
	Any new director will sign a letter on similar terms.
	The CEO and each of the executives who report to him or her have servicecontracts setting out their responsibilities, conditions of service and termination entitlements.
	The RE will have processes in place to evaluate the performance of senior executives. Each senior executive, including the CEO, will be subject to key performance indicators and objectives in line with continued delivery of the Fund's strategy and operational requirements.
	The performance evaluation of the CEO will be handled by the chairand considered by the Board. Assessment and monitoring of the performance of other senior executives will be handled by the CEO who reports on those matters to the chair and the nomination and remuneration committee of the Board. Performance evaluations of the CEO and othersenior executives will be conducted annually.
ASX Recommendation 1.4	Lucy Spenceley has been appointed as company secretary and is accountable to the RE as the responsible entity of the Fund.
The Company Secretary of a listed entity should be accountable directly to the board, through the chair, on all matters to do with the proper functioning of the board.	

ASX Recommendation 1.5		The RE has a Diversity Policy which has been implemented to comply with
	entity should:	the JSE Listings Requirements and King IV acknowledging the unique nature of the Fund in a South African context. The Diversity Policy also complies with the ASX Corporate Governance Principles. A copy of the Diversity Policy is available at www.isopagatograup.com.au
	<ul> <li>have and disclose a diversity policy</li> <li>Through its board or a committee of the board set measurable objectives for achieving gender diversity in the composition of its board, senior executives and workforce generally and</li> <li>disclose in relation to each reporting period:</li> <li>the measurable objectives set for that period to achieve gender diversity;</li> <li>the entity's progress towards achieving those objectives; and</li> <li>either: <ul> <li>the respective proportions of men and women on the board, in senior executive positions and across the whole workforce (including how the entity has defined "senior executive" for these purposes);</li> </ul> </li> </ul>	<ul> <li>Completes with the ASX Corporate Governance Principles. A copy of the Diversity Policy is available at www.irongategroup.com.au.</li> <li>The Board has set a target of 30% for female representation across each of the Board, senior executives and staff to be achieved on an ongoing basis. Currently, female representation is as follows: <ul> <li>40% of the Board are female;</li> <li>50% of the executive team* are female; and</li> <li>37% of all staff are female.</li> </ul> </li> <li>*includes CEO, CFO, Fund Manager and Company Secretary</li> </ul>
	or – if the entity is a "relevant employer" under the Workplace Gender Equality Act, the entity's most recent "Gender Equality Indicators", as defined in and published under that Act.	
ASX Rec	commendation 1.6	The Board, its committees and individual directors have their overall performance reviewed annually in order to identify areas for improvement
A listed entity should:		in the discharge of individual director's and the Board's functions on an annual basis.
(a)	have and disclose a process for periodically evaluating the performance of the board, its committees and individual directors; and	The annual review is be undertaken by the chair and, if so determined by the Board, an independent service provider. The performance review of the chair is carried out by the lead independent director.
(b)	disclose, for each reporting period, whether a performance evaluation was undertaken in the reporting period in accordance with that process during or in respect of that period.	The annual review for FY22 was carried out by the chair through a questionnaire. The outcomes of the review are contained in the 'Governance' section of the Sustainability Report which can be found at <u>www.irongategroup.com.au.</u>

ASX Recommendation 1.7		The Board will regularly monitor the performance of senior executives
A listed entity should:		and the implementation of strategy against measurable and qualitative indicators. The performance of the CEO will be evaluated and assessed by the Board each year.
(a)	have and disclose a process for periodically evaluating the performance of its senior executives at least once every reporting period; and	The CEO will conduct performance reviews of senior executives (key management personnel) by comparing performance against agreed measures, examining the effectiveness and quality of performance of the individual, both as a divisional leader and in their individual capacity, and
(b)	disclose, for each reporting period, whether a performance evaluation has been undertaken in accordance with that process during or in respect of that period.	assessing whether various expectations of stakeholders have been met. For more information see the Remuneration Report in the Annual Report which can be found at <u>WWW.irongategroup.com.au</u> .
Principle	e 2: Structure the Board to add value	
	commendation 2.1 rd of a listed entity should:	The nomination and remuneration committee is a standing committee of the Board. The nomination and remuneration committee of the Board has four members, who are independent non-executive directors of the Board.
	have a nomination committee which:	The committee is chaired by the chair of the Board who is an independent non-executive director.
	<ul> <li>Has at least three members, a majority of whom are independent directors and;</li> </ul>	The Nomination and Remuneration Committee Charter is available at <b>www.irongategroup.com.au</b> .
	Is chaired by an independent director and disclose:	Details of the number of times the nomination and remuneration committee of the Board met in the financial year and the individual attendance of the members at those meetings is disclosed in the 'Governance' section of the Sustainability Report which can be found at <u>www.irongategroup.com.au</u> .
	<ul><li>The charter of the committee;</li><li>The members of the committee;</li></ul>	
	and	
	<ul> <li>As at the end of each reporting period, the number of times the committee met throughout the period and the individual attendances of the members at those meetings; or</li> </ul>	
(b)	If it does not have a nomination committee, disclose that fact and the processes it employs to address board succession issues and to ensure that the board has the appropriate balance of skills, knowledge, experience, independence and diversity to enable it to discharge its duties and responsibilities effectively.	

ASX Recommendation 2.2 A listed entity should have and disclose a board skills matrix setting out the mix of skills that the board currently has or is looking to achieve in itsmembership.	The Board has a high level of skills and experie number of years. Collectively these skills ensu fulfill its obligations and act in the best interes The Board has a skills matrix which considers qualifications and length of experience, partic The key areas of focus for the Board are: • Leadership experience • Industry expertise and experience • Accounting and financial literacy • Corporate and business experience • Risk and compliance experience • Governance and listed entity experie • Global markets experience • Cyber risk The Board is satisfied that they have a compre- discharge their duties .	ure the Board is able to t of the securityholders. practical experience, ularly at a senior level. ence
	Skills and Experience	Level
	Leadership experience	High
	Industry expertise and experience	High
	Accounting and financial literacy	Med/High
	Corporate and business experience	High
	Risk and compliance experience	Medium
	Governance and listed entity experience	Med/High
	Global markets experience	Medium
	Cyber risk	Medium

ASX Recommendation 2.3	The Board considers that a director is independent if they are independent
A listed entity should disclose:	of management and free of any interest, position, association or relationship that might influence, or could reasonably be perceived to influence, in a material respect their capacity to bring an independent judgment to bear
<ul> <li>(a) the names of the directors considered by the Board to be independent directors; and</li> </ul>	on issues to the Board and to act in the best interests of the Fund and its securityholders generally. The Board evaluates the materiality of any interests or relationships that could be perceived to compromise independence on a case by case basis, having regard to the circumstances
(b) if a director has an interest, position, association or relationship of the	of each director.
type described in Box 2.3, but the board is of the opinion that it does not compromise the independence of the director, the nature of the interest, position, or relationship in question	The Board is comprised of one executive director and four non-executive directors. All the non-executive directors are independent directors. Richard Longes is chair of the Board and is an independent non-executive director.
and an explanation of why the board is of that opinion; and (c) the length of service of each director.	Directors are expected to be meticulous in their disclosure of any material personal or family contract or relationship. Directors must also strictly adhere to constraints on their participation and voting in relation to matters in which they may have an interest.
	The Board regularly assesses whether directors are independent, and each director is required to provide information relative to this assessment.
	Details of directors and their length of service, experience and qualifications can be found in the Governance section of our Sustainability Report at <b>www.irongategroup.com.au</b> .
Recommendation 2.4	The majority of the Board comprises non-executive directors and all the non-executive directors are independent.
A majority of the board of a listed entity should be independent directors.	the non-executive directors are independent.
ASX Recommendation 2.5	The chair of the Board is Richard Longes. He is independent and is not thesame person as the CEO.
The Chair of the board of a listed entity should be an independent director and, in particular, should not be the same person as the CEO of the entity.	
ASX Recommendation 2.6	The Board has established an orientation program to familiarise
A listed entity should have a program for inducting new directors and for periodically reviewing whether there is a need for existing directors to undertake professional development to maintain the skills and knowledge needed to perform their role as directors effectively.	incoming directors with the Fund's operations, senior executives and its business environment, and to inform them of their fiduciary duties and responsibilities. Periodically, reviews are undertaken as to whether further professional development opportunities are required. Directors will be able to raise any areas in which they wish toreceive additional training at any time.
Principle 3: Instil a culture of acting lawfully, ethic	
ASX recommendation 3.1 A listed entity should articulate and disclose its values	The Board is developing a statement of values and will charge the senior executive team with the responsibility of inculcating those values across the RE.

ASX recommendation 3.2 A listed entity should:		The RE has established a Code of Conduct which applies to the Fund and is periodically reviewed and endorsed by the Board. The Board is informed of any material breaches of the Code of Conduct.
(a)	have and disclose a code of conduct for its directors, senior executives and employees; and	
(b)	ensure that the board or a committee of the board is informed of any material breaches of that code.	
ASX Rec	commendation 3.3	The RE's Whistleblower Policy can be found at <b>www.irongategroup.com.au</b> .
A listed	entity should:	All disclosures received under the Whistleblower Policy are reported to the audit and risk committee of the Board with details of investigations
(a)	have and disclose a whistleblower policy; and	completed.
(b)	ensure that the board or a committee of the board is informed of any material incidents reported under that policy.	
	commendation 3.4	A copy of the RE's anti-bribery and corruption policy can be found at <b>www.irongategroup.com.au</b> . The Board is informed of any material
A listed	entity should:	breachesof that policy.
(a)	have and disclose an anti-bribery and corruption policy; and	
(b)	ensure that the board or a committee of the board is informed of any material breaches of that policy.	

Principle 4: Safeguard integrity in corporate repo	rting
Audit Committee ASX Recommendation 4.1	The Board has established an audit and risk committee to oversee the quality and integrity of accounting, audit, financial and risk management practices for the Fund. The audit and risk committee of the Board is
The board of a listed entity should:	comprised of three independent non-executive directors and is chaired by Sally Herman, whois not the chair of the Board.
(a) have an audit committee which:	A copy of the Audit and Risk Committee Charter is available at
<ul> <li>has at least three members, all of whom are non- executive directors and a majority of whom are independent directors; and</li> <li>is chaired by an independent director, who is not chair of the board, and disclose:</li> </ul>	www.irongategroup.com.au. The members of the audit and risk committee of the Board all have an appropriate level of financial and property industry expertise. The number of times the audit and risk committee of the Board met in each financial year and the individual attendances of audit and risk committee members at those meetings is disclosed in the 'Governance' section of the Sustainability Report at www.irongategroup.com.au.
<ul> <li>the charter of the committee;</li> <li>the relevant qualifications and experience of the members of the committee; and</li> </ul>	
• in relation to each reporting period, the number of times the committee met throughout the period and the individual attendances of the members at those meetings; or	
(b) if it does not have an audit committee, disclose the fact and the processes it employs that independently verify and safeguard the integrity of its corporate reporting, including the processes for the appointment and removal of the external auditor and the rotation of the audit engagement partner.	
ASX Recommendation 4.2 The board of a listed entity should, before it approves the entity's financial statements for a financial period, receive from its CEO and CFO a declaration that, in their opinion, the financial records of the entity have been properly maintained, and that the financial statements comply with the appropriate accounting standards and give a true and fair view of the financial position and performance of the entity and that the opinion has been formed on the basis of a sound system of risk management and internal control which is operating effectively.	The chair of the audit and risk committee of the Board receives a management representation letter from the CEO and CFO for the Fund that the Fund's financial statements arefounded on a sound system of risk management and internal control and that the system is operating in all material respects in relation to financial reporting risks. This declaration is supported by a review and sign-off process from senior managers working on the Fund on the key items that make up the risk management and control systems.

ASX Recommendation 4.3 A listed entity should disclose its process to verify the integrity of any periodic corporate report it releases to the market that is not audited or reviewed by an external auditor. <b>Principle 5: Make timely and balanced disclosure</b> ASX Recommendation 5.1 A listed entity should have and disclose a	The Board has appointed both KPMG Australia and KPMG South Africa ( <b>KPMG</b> ) as the external auditor of the Fund and are responsible for conducting an external audit of the half year and full year financial reports. KPMG is expected to carry out its responsibilities in accordance with Australian and South African law and audit firm policy in respect of partner rotation. To the extent that the Fund issues interim accounts, these are issued with a review opinion from KPMG. The Board has adopted a Disclosure Policy which summarises the internal processes to ensure compliance with ASX Listing Rules, the JSE Listings Requirements, South African law and Australian law in respect of
written policy for complying with its continuous disclosure obligations under Listing Rule 3.1.	continuous disclosure. The Disclosure Policy is available to view at <b>www.irongategroup.com.au</b> .
ASX Recommendation 5.2 A listed entity should ensure that its board receives copies of all material market announcements promptly after they have been made.	The Company Secretary or senior management are required to provide copies of all material marketannouncements promptly after they have been made to the Board.
ASX Recommendation 5.3 A listed entity that gives a new and substantive investor or analyst presentation should release a copy of the presentation materials on the ASX Market Announcements Platform ahead of the presentation.	The RE will ensure that any new and substantive presentation given in relation to the Fund is uploaded to the ASX Market Announcement Platform ahead of the presentation.
Principle 6: Respect the rights of security holders	
ASX Recommendation 6.1	The RE provides information to securityholders, including:
A listed entity should provide information about itself and its governance to investors via its website	<ul> <li>the right for securityholders to receive annual and half yearly reports and updates which keep them informed of the Fund's performance and operations;</li> <li>posting any ASX and JSE announcements it makes on behalf of the Fund's website at <u>www.irongategroup.com.au</u> as soon as they have been released on the ASX and on SENS; and</li> <li>through the maintenance of an investor relations component on the Fund's website, including a facility for securityholders to direct queries to the RE.</li> </ul>

ASX Recommendation 6.2 A listed entity should have an investor relations program that facilitates effective two- way communication with investors.	The RE provides clear and effective communications to stakeholders on matters affecting the Fund, in accordance with the Disclosure Policy.
ASX Recommendation 6.3 A listed entity should disclose how it facilitates and encourages participation at meetings of securityholders.	Trusts such as the Fund are not required by law to hold an annual general meeting, however, the Fund does hold an annual general meeting. Each annual general meeting will cover formal business, but also provide securityholders with an opportunity to be updated on the activities of the RE and the Fund, and to ask questions of the Board and management of the Fund. The external auditor of the Fund will also attend each annual general meeting to answer questions on the audited accounts of the Fund. Notices of meeting and explanatory memorandum for unitholder resolutions will be provided to securityholders in accordance with the Constitution and the Corporations Act, and will be accessible on the Fund's website, as well as being lodged with ASX. Securityholders who are not able to attend an annual general meeting are able to vote by proxy.
ASX Recommendation 6.4 A listed entity should ensure that all substantive resolutions at a meeting of security holders are decided by a poll rather than by a show of hands.	The RE ensures that all substantive resolutions are decided on a poll to enfranchise all securityholders, not just those who attend a meeting in person.
ASX Recommendation 6.5 A listed entity should give securityholders the option to receive communications from, and send communications to, the entity and its security registry electronically.	The Fund is committed to providing securityholders with timely communications regarding matters that impact or have the potential to influence the investment performance of the Fund. The Fund understands its regulatory requirements in respect to continuous disclosure and various other legal obligations as a consequence of its listing on the ASX. The Fund's website at <b>www.irongategroup.com.au</b> assists securityholders in obtaining current and historic information in respect to their investment, or prospective investment, in the Fund. All relevant ASX announcements, reports, results presentations and other media announcements are logged on this website for review by current and prospective securityholders. Securityholders are able to elect to receive communications from, and send communications to, the entity and its security registry electronically. The RE encourages securityholders to elect to receive electronic communications to assist us reducing paper usage. Securityholders can update their communication options on Computershare's website.

Principle	e 7: Recognise and manage risk	
ASX Recommendation 7.1		The Board has established an audit and risk committee, the composition of which is determined in accordance with the Audit and Risk Committee
The board of a listed entity should:		Charter (published on the Fund's website at <b>www.irongategroup.com.au</b> ), which includes the following requirements:
(a)	have a risk committee or committees to oversee risk, each of which:	• the audit and risk committee of the Board will have at least three
	<ul> <li>has at least three members, a majority of whom are independent directors; and</li> </ul>	<ul> <li>members;</li> <li>all members of the audit and risk committee of the Board will be non-executive directors, amajority of whom are independent; and</li> </ul>
	• is chaired by an independent director, and disclose:	• the chair of the audit and risk committee of the Board cannot also be the chair of theBoard.
	<ul> <li>the charter of the committee;</li> <li>the members of the commit-tee; and</li> </ul>	The audit and risk committee of the Bord complies with each of those requirements.
	<ul> <li>as at the end of each reporting period, the number of times the committee met throughout the period and the individual attendances of the members at those meetings; or</li> </ul>	The 'Governance' section in the Sustainability Report identifies the current members of the audit and risk committee of the Board, number of meetings held and their attendance at those meetings.
(b)	if it does not have a risk commit-tee or committees to satisfy (a) above, disclose that fact and the processes it employs for overseeing the entity's risk management framework.	
ASX Rec	commendation 7.2	
The boar	rd or a committee of the board should:	
(a)	review the entity's risk management framework at least annually to satisfy itself that it continues to be sound; and	
(b)	disclose, in relation to each re-porting period, whether such a review has taken place.	
ASX Recommendation 7.3		The RE does not have an internal audit function. The audit and risk committee of the Board is responsible for establishing, reviewing and monitoring the process of risk management. Management are
A listed entity should:		
(a)	disclose if it has an internal audit function, how the function is structured and what role it performs; or	responsible for the implementation of risk management and internal control processes ona continual basis and are subject to the oversight of the audit and riskcommittee of the Board.
(b)	if it does not have an internal audit function, that fact and the processes it employs for evaluating and continually improving the effectiveness of its risk management and internal control processes.	

ASX Recommendation 7.4	The RE is committed to playing a leading role in achieving a sustainable
A listed entity should disclose whether it has any	future. The audit and risk committee of the Board, with the assistance of
material exposure to environmental or social	the ESG taskforce, oversees and reports on sustainability issues, relevant
risks and, if it does, how it manages or intends to	to the Fund although the Fund has no material exposure to environmental
manage those risks.	orsocial risks.
<ul> <li>Principle 8: Remunerate fairly and responsibly</li> <li>ASX Recommendation 8.1</li> <li>The board of a listed entity should: <ul> <li>(a) have a remuneration committee which:</li> <li>has at least three members, a majority of whom are independent directors; and</li> <li>is chaired by an independent director, and disclose:</li> <li>the charter of the committee;</li> <li>the members of the committee; and</li> </ul> </li> <li>as at the end of each reporting period, the number of times the committee met throughout the period and the individual attendances of the members at those meetings; or</li> <li>(b) if it does not have a remuneration committee, disclose the fact and the processes it employs for setting the level and composition of remuneration for directors and senior executives and ensuring that such remuneration is appropriate and not excessive.</li> </ul>	<ul> <li>The nomination and remuneration committee of the Board. The nomination and remuneration committee of the Board considers and makes recommendations to the Board on, among other things, remuneration policies applicable to Board members and senior management.</li> <li>The composition of the nomination and remuneration committee of the Board is determined in accordance with the Nomination and Remuneration Committee Charter (published on the Fund's website at www.irongategroup.com.au ), which includes the followingrequirements: <ul> <li>the nomination and remuneration committee of the Board will continue to have at least three members;</li> <li>all members of the nomination and remuneration committee of the Board will be non-executive directors and majority of them will be independent director; and</li> <li>the chair of the nomination and remuneration committee of the Board will be an independent director.</li> </ul> </li> <li>The 'Governance' section in the Sustainability Report identifies the current members of the nomination and remuneration committee of the Board, number of meetings held and their attendance at those meetings.</li> </ul>

ASX Recommendation 8.2 A listed entity should separately disclose its policies and practices regarding the remuneration of non-executive directors and the remuneration of executive directors and other senior executives.	The RE discloses its policies and practices in regards to remuneration in the Remuneration Report within the Annual Report at <u>www.irongategroup.com.au</u> .
<ul> <li>ASX Recommendation 8.3</li> <li>A listed entity which has an equity based remuneration scheme should: <ul> <li>(a) have a policy on whether participants are permitted to enter into transactions (whether through the use of derivatives or otherwise) which limit the economic risk of participating in the scheme; and</li> <li>(b) disclose that policy or a summary of it.</li> </ul> </li> </ul>	<ul> <li>The Personal Account Dealing Trading Policy prohibits key management personnel from: <ul> <li>entering into margin lending arrangements in relation to the Fund's securities; and</li> <li>enter into transactions or arrangements with anyone which could have the effect of limiting the exposure of the person to risk relating to an element of the person's remuneration that: <ul> <li>has not vested in the person;</li> <li>has vested in the person but remains subject to a holding lock; or</li> </ul> </li> <li>dealing at any time in financial products over or in respect of the Fund's securities, except as permitted by law or by the policy. The Personal Account Dealing and Trading Policy is subject to annual review by the Board and has been lodged with the ASX.</li> </ul> </li> <li>The Personal Account Dealing and Trading Policy is available to view at www.irongategroup.com.au.</li> </ul>

## PART B - KING IV CODE PRINCIPLES

King IV must be applied by all JSE listed entities in respect of financial years commencing on or after 1 April 2017. King IV reflects the significant regulatory and corporate governance changes that have been seen locally in the South African market and internationally.

The Board is committed to the continued application and monitoring of the principles prescribed by King IV and recognises it sets the tone for the management of the Fund through transparent and ethical leadership. King IV is applied to the extent applicable, whilst acknowledging the unique nature of the Fund in a South African context. The Board will continue to analyse the Fund's practices to further support and apply the various principles and outcomes in terms of King IV.

The below table sets out the 16 applicable principles of King IV and explains the application of these principles to the Fund.

Leadership, Ethics and Corporate Citizenship		
PRINCIPLE 1:	The Board is committed to cultivating a strong ethical culture. This is applied through the Code of Conduct, which guide and hold management	
The governing body should lead ethically and effectively.	and the directors responsible for their conduct.	
PRINCIPLE 2:	The Board Charter also sets the tone for the Board in terms of ethical leadership with the following key objectives noted:	
The governing body should govern the ethics of the organisation in a way that supports the	• approve the strategy of the RE and the Fund;	
establishment of an ethical culture.	• act as a focal point for, and custodian of, corporate governance;	
PRINCIPLE 3:	provide effective and ethical leadership;	
The governing body should ensure that the organisation is and is seen to be a responsible	• ensure the RE and the Fund are responsible corporate citizens;	
corporate citizen.	<ul> <li>be responsible for the high-level review of risk, including that of information and technology; and</li> </ul>	
	• ensure that the RE and the Fund comply with all the applicable laws and adhere to non-binding rules and standards.	
	The Board has a standing agenda item at board meetings on a quarterly basis to address ethics, social and environmental impact and good corporate governance in the conduct of its business. These matters are also part of the Audit and Risk Committee Charter.	
	The RE also issues a Sustainability Report which reports on the environmental, social and governance aspects of the business.	

Strategy, Performance and Reporting				
PRINCIPAL 4:	The Board and management set the strategy of the Fund through strategy sessions and continued dialogue and review of success throughout the			
the organisation's core purpose, its risks and opportunities, strategy, business model, performance and sustainable development are all inseparable elements of the value creation process.	year. The Board ensures that there are robust processes in place to make sure that meaningful and timely reporting is provided to investors, enabling informed assessment and investment decisions based on accurate and transparent information provided.			
PRINCIPLE 5:	The Fund's annual report goes through a thorough review process by the Board and its committees before being published.			
The governing body should ensure that reports issued by the organisation enable stakeholders to make informed assessments of the organisation's performance, and its short, medium and long term prospects.				
Governing Structures and Delegation				
<ul> <li>PRINCIPLE 6:</li> <li>The governing body should serve as the focal point and custodian of corporate governance in the organisation.</li> <li>PRINCIPLE 7:</li> <li>The governing body should comprise the appropriate balance of knowledge, skills, experience, diversity and independence for it to discharge its governance role and responsibilities objectively and effectively.</li> <li>PRINCIPLE 8:</li> <li>The governing body should ensure that its arrangements for delegation within its own structures promote independent judgement, and assist with balance of power and the effective discharge of its duties.</li> <li>PRINCIPLE 9:</li> </ul>	The Board's commitment to good corporate governance is applied through its Board Charter which adheres to the principles set out in King IV, the JSE Listings Requirements, the ASX Listing Rules and the Corporations Act. The Board Charter does this by setting the tone for conduct, details the Board's role and objectives along with a clear description of the delegation framework. The composition of the Board and its committees reflect a wide range of expertise and knowledge. The composition of the Board and its committees is contemplated in the 'Governance' section of the Sustainability Report. The Board and its committees are committed to adherence of their responsibilities as set out in their respective charters. The RE has a Diversity Policy which has been implemented to comply with the JSE Listings Requirements and King IV acknowledging the unique nature of the Fund in a South African context. The Diversity Policy also complies with the ASX Corporate Governance Principles. The performance of the Board and its committees and that of the company secretary are reviewed annually to ensure continued effectiveness and in the case of the company secretary that they continue to have an arm's length relationship with the Board.			
The governing body should ensure that the evaluation of its own performance and that of its committees, its chair and its individual members, support continued improvement in its performance and effectiveness. <b>PRINCIPLE 10:</b> The governing body should ensure that the appointment of, and delegation to, management contribute to role clarity and the effective exercise of authority and responsibilities.				

Governance Functional Areas				
Governance Functional Areas PRINCIPLE 11: The governing body should govern risk in a way that supports the organisation in setting and achieving its strategic objectives. PRINCIPLE 12: The governing body should govern technology and information in a way that supports the organisation setting and achieving its strategic objectives. PRINCIPLE 13: The governing body should govern compliance with applicable laws and adopted, non-binding rules, codes and standards in a way that supports the organisation being ethical and a good corporate citizen. PRINCIPLE 14: The governing body should ensure that the organization remunerates fairly, responsibly and	The Board is responsible for the overall governance of risk. This is delegated to the audit and risk committee of the Board and management who have in place mitigation processes and controls and a comprehensive risk register which is reviewedquarterly. The audit and risk committee of the Board reports quarterly to the Board on the risk status of the Fund. The management of information and technology is provided by the manager. The Board is committed to complying with any laws that the RE or the Fund is required to comply with from time to time. There were no material or repeated regulatory penalties, sanctions or fines for contravention of, or non-compliance with, statutory obligations imposed on the RE or the Fund. The Board has established a nomination and remuneration committee to consider and make recommendations to the Board on, among other things, remuneration policies applicable to Board members and senior management to ensure that they are remunerated fairly, responsibly and transparently. Representation from external audit, management and compliance at the audit and risk committee of the Board enables an effective internal control environment to support the integrity of information used for internal decision-making and support the integrity of external reports. A combined assurance framework includes both coverage of significant risks and reporting of any issues raised relatingthese risks.			
ransparently so as to promote the achievement of strategic objectives and positive outcomes in the short, medium and long term.				
The governing body should ensure that assurance services and functions enable an effective control environment, and that these support the integrity of information for internal decision-making and of the organisation's external reports.				
Stakeholder Relations				
PRINCIPLE 16:	The Board is committed to providing meaningful and transparent communication to stakeholders.			
In the execution of its governance role and responsibilities, the governing body should adopt a stakeholder-inclusive approach that balances the needs, interests and expectations of material stakeholders in the best interests of the organisation over time.	The Fund has a website ( <u>www.irongategroup.com.au</u> ) where all financial reports, business updates and other information relevant to stakeholders are made available to ensure that stakeholders are kept abreast with the Fund's developments.			

### **Director appointment rights**

While directors of the RE are not technically subject to the approval of securityholders, the Board has provided an undertaking to securityholders that whilst it remains ASX listed and internally managed all directors, other than the CEO, will stand for election by securityholders. If a nominated director fails to receive a majority vote, that director will cease to be appointed to the Board.

The directors of the RE, other than the CEO, will hold office for three years following his or her first appointment (or, if appointed by the Board between annual general meetings, from the date of the annual general meeting after the initial appointment).